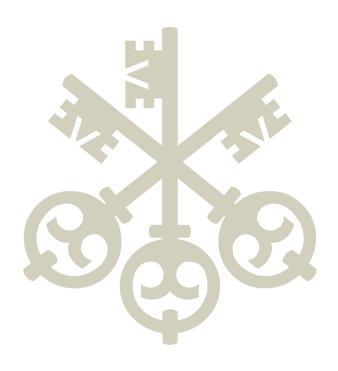


Corporate Liquidity Planning Group



Comprehensive planning for you, your family, your business and the causes that you care about.



You



Your family



The causes that you care about

Immediate needs and cash flow

The next 3 - 5 years

Flexibility to plan your exit confidently, maintain your lifestyle, and seize new opportunities.

- Cash on hand so you can say "yes" to new opportunities without hesitation
- Exit on your terms so you can move forward feeling confident and in control
- Cover taxes and financial obligations seamlessly



Ensure financial flexibility as you transition, while keeping your business stable.

The next 1 – 3 years



Your Employees

Support your business' current needs with an eye towards future stability and growth.

- Plan for the tax-advantaged succession of your business
- Strategically allocate cash to foster growth
- Financial flexibility as you transition, while keeping your business stable

Sustaining growth and stability 5 years to lifetime

Grow and preserve your wealth while maintaining stability for you and your family.

- Make strategic investments that grow alongside your evolving goals and aspirations
- Build a financial cushion so your wealth supports you through any economic climate
- Smart estate, insurance and healthcare planning strategies



Build a long-term financial plan that protects your wealth and strengthens your business.

3 years - 15 years

Build a long-term financial plan that preserves your wealth and strengthens your business.

- Support stability through all economic cycles
- Proactive pension and retirement plan funding strategies
- Risk mitigation and liability protection

Future generations and lasting impact

Now—beyond your lifetime

Impact that lasts—supporting the people and causes that matter most to you.

- Pass on your values by crafting a thoughtful succession and wealth transfer plan
- Give with purpose so your philanthropy makes a real difference
- Protect what you've built so future generations benefit from your hard work



Ensure your wealth and business continue to create impact beyond your lifetime.

15 years and beyond

Securing your company's mission, employees, and impact.

- Establish a framework for sustainable growth and leadership
- Support long-term financial security for employees
- Ensure your business thrives for future generations

Time frames may vary. Strategies are subject to individual client goals, objectives and suitability. This approach is not a promise or guarantee that wealth, or any financial results, can or will be achieved.



Comprehensive solutions for business owners

A successful transition isn't just about the moment you sell—it's about making smart financial decisions at every stage. Whether you're years away from an exit, actively preparing for one, or looking to optimize wealth after a sale, we help align your financial strategy with your goals.

No matter where you are, we provide the financial strategies to help you **Plan** for the future, **Execute** with confidence, and **Protect** what you've built.

Our approach balances *Liquidity* for immediate needs, *Longevity* for lasting security, and *Legacy* for a future that reflects your values.

No matter where you are in the process, we bring clarity and confidence to your next steps—helping you, your business, and those who matter most.

Financial and Pension and/or Risk Strategic asset Retirement Lifestyle Education Beneficiary wealth transfer social security allocation income plan review review planning review planning benefit analysis Plan Cash management and Business succession **Business valuation** Succession plan documents Business needs review capital needs assessment planning Concentrated stock services Stock option **Public equities** Public credit Real estate strategies (monetizing, hedging) Investments Expertise in highly regulated areas (i.e., Structured Private equities Private credit Execute collateral loans, OTC option collars, etc.) solutions Credit and Securities-backed lending Residential mortgages Personal credit management lending* Income protection: Goal protection: Asset protection: Insurance and • Life insurance • Disability insurance • Property and Casualty insurance annuities • Long-term care Annuities • Liability insurance **Protect** Donor advised funds (DAFs) Charitable remainder trusts Direct giving Charitable strategies Charitable lead trusts Private foundations Donor advised funds (DAFs) Durable power of attorney (POA) Wills Trusts Giftina for healthcare/POA—living will Estate planning Charitable giving Asset titling Estate tax funding Family dynamics/family meeting

Strategies are subject to individual client goals, objectives and suitability.



*Offered by UBS Bank USA

The causes that you

Comprehensive solutions for companies

Your company is more than just a business—it's a legacy that must be protected, strengthened, and positioned for long-term success.

We partner with management teams to **Plan** for financial stability, **Execute** strategies that optimize liquidity and employee benefits, and **Protect** the business through leadership transitions and risk management.

By balancing short-term *Liquidity*, long-term *Longevity*, and a lasting *Legacy*, we help ensure your organization remains resilient, competitive, and built to last.

Whether you're navigating growth, transition, or sustainability, we provide the financial strategies to help your business thrive today, tomorrow, and for generations to come.

Asset Cash flow Cash Liquidity Repurchase Investment policy Financial planning allocation obligation planning management management statement guidance analysis advisorv Plan Business Cash management and **Business succession Business valuation** Succession plan documents needs review capital needs assessment planning Public credit Public equities Money market instruments Investments Private equities Private credit Structured solutions Small Middle market/ Investment banking referral Agricultural lending² **Execute** business lending² corporate lending² network (OneBank)1 Lending and investment banking Supply chain and A/R Specialty Commercial real estate Aviation lending² lendina² lending² finance lending¹ Fiduciary governance Retirement plan 401(k) and Profit sharing Cash balance pension plan and advisory solutions and participant Workplace financial wellness Retirement plan Non-qualified deferred comp education consulting services and education Cash and liquidity management Repurchase Strategic analysis for planning and funding obligation liquidity planning for ESOPs COLI assessment Protect Investment management Liability and excess liability Property and casualty Rep and warranty Insurance solutions Key-person insurance **D&O** Insurance Account receivables insurance

Your company

Strategies are subject to individual client goals, objectives and suitability.



Your employees

¹ OneBank Network is a third-party network comprised of experienced boutique investment banks that collectively specialize in various industries and sectors.

² Provided in strategic partnership via referral to Lending Referral Group network.

Putting the pieces together: Our unique expertise

What sets us apart is our deep understanding of how each aspect of an exit weaves together, influencing both your personal journey and your company's future. We focus on creating integrated strategies that align your personal goals with the complex financial implications of leaving your business, paving the way for a seamless and optimized transition.

Business succession planning

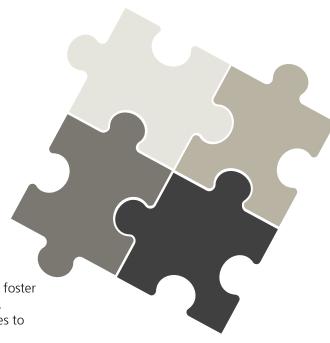
We help business owners assess their goals and exit options to build a plan to monetize their life's work and maximize both their business's value and net proceeds.

- Company sale to a third party or employees (ESOP) via UBS's OneBank investment banking network.
- Pre-sale financial planning and trust and estate planning.
- Coordination with your "deal team:" attorneys, CPAs, bankers.

Repurchase obligation liquidity planning

Because 76% of ESOP companies have not set aside funding for future repurchase obligations,* we aim to foster long-term stability while mititgating risks to cash flow.

- A tailored and customed financial plan that matches to the company's near and long term liquidity needs including their future repurchase obligations.
- Hedged strategies to help reduce volatility.



Wealth optimization

Selling a business is a major financial event and offers a lot of opportunity and risks. With a strong financial plan in place, we execute on that plan and invest the proceeds in a way to help business owners meet their goals and preserved their wealth.

- Investing (equitites, bonds, private equities and credit, private real esate).
- Banking and cash management.
- Insurance analysis.

Legacy and philanthropy

Many business owners wish to leave a lasting and multigenerational legacy for the people and causes that they care about. Once we execute on the financial plan to help satisfy the business owner's needs, we work on executing on their legacy goals.

- Philanthropy (Donor Advised Funds, Charitable Remainder Trusts, foundations)
- Family Advisory
- Multi-generational planning and gifting

^{* 2023} National Center for Employee Ownership 2023 ESOP Repurchase Obligation Survey.



Comprehensive solutions for business owners and their companies

Your business is more than just an asset—it's your life's work. Whether you're actively growing, preparing for an eventual exit, or navigating life after a sale, we help ensure your financial strategy supports every stage of your journey. Our approach balances *Liquidity* for immediate needs, *Longevity* for lasting security, and *Legacy* for a future that reflects your values. No matter where you are in the process, we bring clarity and confidence to your next steps—helping you, your business, and those who matter most.



Investment banking

- M&A advisory
- Employee Stock Ownership Plan (ESOP) advisory
- Capital raising
- Valuation services
- Private secondary market services



Banking, lending and cash management

Offered by UBS Bank USA

- Securities backed credit lines
- Tailored lending
- Residential mortgages
- Commercial real estate
- Deposit products (automated sweep, CDs, and savings)
- Credit cards and debit cards

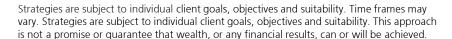
Offered by UBS Financial Services Inc.1

- Client accounts and cash management
- Additional specialty financing options available through the Lending Referral Group network²
- Payroll and merchant services options through referral²



Risk management

- Key-person insurance
- Buy/sell agreements
- Life insurance needs analysis
- Disability income coverage review
- Property and Casualty insurance
- Long-term care protection
- Health care insurance





Corporate and retirement solutions

- Retirement plan consulting services
- Qualified and non-qualified plans
- Executive compensation benefits
- Equity plan services
- Workplace financial wellness



Corporate liquidity planning

- Cash Management
- Investment Management
- Repurchase Obligation Liquidity Planning for ESOP companies
- SBLs



Family office solutions

- Design, governance and business plans
- Staffing and compensation
- Family dynamics within the family office
- Transitioning responsibilities
- Service delivery models
- Technology stacking



Wealth transfer planning

- Succession planning
- Trust services
- Estate and tax planning strategies
- Family gifting strategies
- Charitable giving and philanthropic solutions



Financial planning

- Net worth calculation
- Cash-flow analysis
- Asset allocation advisory
- Liability management
- Education planning
- Retirement planning
- Exit strategy planning



Important information

- ¹ Wealth management services in the United States are provided by UBS Financial Services Inc., a registered investment advisor and broker-dealer offering securities, trading, brokerage and related products and services. Member SIPC. Member FINRA.
- ² Lending Referral Group services are not provided by UBS Financial Services Inc. or its affiliates ("UBS"). UBS does not act as your Financial Advisor in connection with the referral to the firms mentioned. UBS makes no representations or warranties with respect to any product or service offered by the firms mentioned, and UBS will have no input concerning such products and services. UBS and the firms mentioned are independent of each other and do not have an agency, partnership or employment relationship, and UBS may not act for or bind the firms mentioned in any manner. All applications or requests for products or services must be made directly with the firms mentioned and are subject to their internal review and approval process. The firms mentioned will compensate UBS for any referrals.

About UBS Bank USA

Securities-backed loans, residential mortgages, credit cards and deposit products are available from UBS Bank USA—Member FDIC. NMLS no. 947868. UBS Bank USA is a subsidiary of UBS Group AG.

UBS Bank US—Equal Opportunity Lender. Equal Housing Lender



Borrowing using securities as collateral involves special risks, is not suitable for everyone and may not be appropriate for your needs. All loans are subject to credit approval, margin requirements and margin call and other risks; credit lines may be subject to breakage fees. For a full discussion of the risks associated with borrowing using securities as collateral, review the Loan Disclosure Statement included in your application package/account opening package.

UBS Visa debit and credit cards are issued by UBS Bank USA with permission from Visa USA Inc.

About UBS Financial Services Inc.

All references to the UBS Resource Management Account (RMA) also apply to the Business Services Account BSA and the International Resource Management Account (IRMA). The Resource Management Account (RMA), Business Services Account BSA and International Resource Management Account (IRMA) are brokerage accounts with UBS Financial Services Inc., a registered broker-dealer and a Member of the Securities Investor Protection Corporation (SIPC), which protects securities customers of its members up to \$500,000 (including \$250,000 for claims for cash). An explanatory brochure is available upon request or at sipc.org. The RMA, Business Services Account BSA and IRMA provide access to cash management products and services through arrangements with affiliated banks and other third-party banks, and provide access to insurance and annuity products issued by unaffiliated third-party insurance companies through insurance agency subsidiaries of UBS Financial Services Inc.

UBS Financial Services Inc. and its employees (including Financial Advisors) do not take mortgage loan applications, do not offer mortgage loans and do not negotiate terms of mortgage loans.

Investment, insurance and annuity products: Not FDIC insured • Not a deposit • No bank guarantee • May lose value

UBS Financial Services Inc. is a subsidiary of UBS Group AG. Member FINRA. Member SIPC.

Banking and cash management services are provided by UBS Bank USA, a subsidiary of UBS Group AG. UBS Bank USA, Member FDIC, NMLS no. 947868.



Important information

Corporate Liquidity Planning Group

UBS Financial Services Inc. 180 Market Street, Suite 200 New Albany, OH 43054

advisors.ubs.com/corporateliquidityplanninggroup

This is not a solicitation to purchase or sell investments. Any information presented is general in nature and not intended to provide individually tailored investment advice. The strategies and/or investments referenced may not be suitable for all investors as the appropriateness of a particular investment or strategy will depend on an investor's individual circumstances and objectives. Investing involves risks and there is always the potential of losing money when you invest.

Non-traditional asset classes are alternative investments that include hedge funds, private equity, private real estate, and private credit (collectively, alternative investments). Interests of alternative investment funds are sold only to qualified investors, and only by means of offering documents that include information about the risks, performance and expenses of alternative investment funds, and which clients are urged to read carefully before subscribing and retain. An investment in an alternative investment fund is speculative and involves significant risks.

Neither UBS Financial Services Inc. nor its employees (including its Financial Advisors) provide tax or legal advice. You should consult with your legal counsel and/or your accountant or tax professional regarding the legal or tax implications of a particular suggestion, strategy or investment, including any estate planning strategies, before you invest or implement.

Trust services are provided by third-party banks and trust companies. Trust investments are not deposits or other obligations of or guaranteed by UBS Group AG or any of their affiliates. Trust investments involve investment risks, including possible loss of the principal.

Insurance products, including annuities, are issued by unaffiliated third-party insurance companies and made available through insurance agency subsidiaries of UBS Financial Services Inc. Guarantees are based on the claims paying ability of the issuing insurance company.

Asset allocation and diversification strategies do not guarantee profit and may not protect against loss.

Institutional investment banking services are provided by UBS Securities LLC, a subsidiary of UBS Group AG. Member FINRA/SIPC.

Important information about brokerage and advisory services.

As a firm providing wealth management services to clients, UBS Financial Services Inc. offers investment advisory services in its capacity as an SEC-registered investment advisory services and brokerage services in its capacity as an SEC-registered broker- dealer. Investment advisory services and brokerage services are separate and distinct, differ in material ways and are governed by different laws and separate arrangements. It is important that you understand the ways in which we conduct business, and that you carefully read the agreements and disclosures that we provide to you about the products or services we offer. For more information, please review client relationship summary provided at **ubs.com/relationshipsummary**, or ask your UBS Financial Advisor for a copy.

© UBS 2025. All rights reserved. The key symbol and UBS are among the registered and unregistered trademarks of UBS. UBS Financial Services Inc. is a subsidiary of UBS Group AG. Member FINRA/SIPC.

